## School Strategic Plan 2023-2027

Yarraman Oaks Primary School (4807)



Submitted for review by Tina Ersch (School Principal) on 15 March, 2024 at 03:00 PM Endorsed by Amadeo Ferra (Senior Education Improvement Leader) on 15 April, 2024 at 10:40 AM Endorsed by David Zammit (School Council President) on 16 April, 2024 at 09:17 AM



## School Strategic Plan - 2023-2027

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School vision	The school engages with our learning community through the following:  Our Vision: For our students to become enthusiastic, independent, successful lifelong learners who are respectful and responsible citizens who contribute positively to the community.  Our Motto: Small school, Big community.  Our Philsophy: We strive to build a connected school community, to embrace our diversity and to provide opportunities for all of our students.
School values	The values of Yarraman Oaks Primary School are Respect, Trust, Empathy, Support and Teamwork. These are partnered with the School's vision, motto and philosophy to enhance our positive school culture.  Students and the wider community are aware of these values and the expectation that we all strive to exhibit them through our work and interactions.
Context challenges	<ul> <li>- High Equity</li> <li>- EAL- very diverse, many cultures represented</li> <li>- Low scoio-economic</li> <li>- Teacher retention and capacity building in particular middle leaders</li> <li>- Increased enrolments and the fiscal, human and capital planning that accompanies that</li> <li>- Whole school instructional model understanding and the emphasis on differentiation and assessment/moderation.</li> <li>- Teacher knowledge of the curriculum and HITs.</li> </ul>
Intent, rationale and focus	<ul> <li>We aim to continue our practice of implementing evidenced based curriculum in reading, writing and numeracy.</li> <li>Improve practices around the use of data and evidence based differentiation.</li> <li>Student well-being incorporating mental health literacy and Disability Inclusion processes.</li> <li>An emphasis on attendance, in particluar, the reduction of unexplained absences.</li> </ul>

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Goal 1	To improve learning outcomes for all students.
Target 1.1	By 2027 increase the percentage of students in the NAPLAN Year 3 and Year 5 Exceeding proficiency levels in reading, writing, and numeracy.  Year 3:  Reading from 19% in 2023 to 25% Writing from 0% in 2023 to 15% Numeracy from 7% in 2023 to 15%  Year 5:  Reading from 25% in 2023 to 29% Writing from 20% in 2023 to 25%. Numeracy 21% in 2023 to 25%.  TBC
Target 1.2	By 2027, decrease the proportion of students achieving below expected growth annual in the Victorian Curriculum strands:  • Reading and Viewing from 30% (Semester 2 2022 to Semester 2 2023) to 25%  • Writing from 29% (Semester 2 2022 to Semester 2 2023) to 24%  • Measurement and Geometry from 36% (Semester 2 2022 to Semester 2 2023) to 31%  • Number and algebra from 30% (Semester 2 2022 to Semester 2 2023) to 25%

	• Statistics and probability from 29% (Semester 2 2022 to Semester 2 2023) to 24%  *Note that baseline data was drawn from the 'Teacher judgement growth - time series' report on Panorama.
Target 1.3	By 2027, increase the percentage of staff reporting positive endorsement in the following School Staff Survey measures:  • Monitor effectiveness using data from 50% in 2023 to 70%  • Plan differentiated learning from 63% in 2023 to 75%  • Understand formative assessment from 63% in 2023 to 75%.
Key Improvement Strategy 1.a  Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Build knowledge of and capabilities of staff to deliver evidence based differentiated classroom practices.
Key Improvement Strategy 1.b Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Build capabilities for accurate data analysis and understanding across the school to drive whole school improvement.
Key Improvement Strategy 1.c  Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Build knowledge and capabilities of staff in relation to a deeper understanding of the Victorian Curriculum.

Goal 2	Enhance student mental health, wellbeing, and inclusion.
Target 2.1	By 2027, the percentage of students with 20+ days absent F-6 students will decrease from 45% in 2022 to at or below 35%.
Target 2.2	By 2027, increase the percentage of Year 4-6 students reporting positive endorsement of the following Attitudes to School Survey measures:  • Student voice and agency from 71% in 2023 to 75%  • Motivation and Interest from 70% in 2023 to 75%  • Respect for Diversity factor from 73% in 2023 to 77%.
Target 2.3	By 2027, increase the percentage of parents reporting positive endorsement in Parent Opinion Survey measure Teacher communication from 74% in 2023 to 82%.
Key Improvement Strategy 2.a Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Strengthen staff knowledge and skills to develop and implement effective reasonable adjustments for individual students.
Key Improvement Strategy 2.b Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Enhance teacher capabilities to implement a multi-tiered, responsive approach to wellbeing, inclusion, and mental health.

## Key Improvement Strategy 2.c Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion Develop and implement a cohesive wellbeing program inclusive of mental health across the school.